

## Decision Support for Rehabilitation Hospital Scheduling – Ideas for Heuristic Algorithms



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# Agenda



### Motivation

- 2. The Monolithic Planning Approach
- 3. Outline of a Heuristic Algorithm
- 4. Next Steps



## Rehabilitation vs. Acute Hospitals

### **Rehabilitation Hospital**



- Restoring patients' health after surgery or injury
- Long length of stay (up to 6 weeks)
- Planning problem of high complexity due to long time horizon

#### **Acute Hospital**



- Intensive diagnosis and therapy
- Short length of stay (<1 week or emergencies)</li>
- Bottleneck resource (surgery) dictates planning process



## Planning Problem of Existing Patients in Rehabhospitals





## Example for Scheduling a Single Water Aerobics Treatment on a Tuesday



# Example of a Large Sized Rehabilitation Hospital

- Planning horizon 4-6 weeks
- ~400 patients
- ~600 activities available (wateraerobics, physiotherapy etc.)
- 6.800 prescribed orders result in >38.000 single events
- 80 categories of resources contain >380 single resources
- 2-3 resources necessary per event
- Discrete time slots à 5 minutes
- Rolling planning with partly fixed events



Planning process with high complexity



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# The Monolithical Optimization Model<sup>1</sup>

- Modeling as an assignment problem
- Central binary decision variables:
  - Scheduling variable x<sub>p,m,d,t</sub>:
    - *,d,t*: Patient *p* starts treatment *m* on day *d* in time slot *t*
  - Connection variable  $y_{p,m,f,d,t}$ : Patient *p* starts treatment *m* on day *d* in time slot *t* using resource *f*



# The Monolithical Optimization Model

- Objective Function: Maximization of number of scheduled treatments
- Restrictions:
  - ... combining the two central binary variables
  - ... reflecting the resource availability
  - ... prohibiting the collision of treatments
  - ... preventing overstressing patients capabilities
  - ... ensuring correct sequences of treatments
  - fixing the date of treatments
  - various more …



# Solvability of the Monolithic Model

- Small problem instance:
  - 40 Patients, 18 resources, 30 days, 120 time slots
  - Nonzeros: ~30,000,000 (GAMS) / ~ 6,700,000 (CPLEX)
  - ~7% gap after 1hour, optimality after 24hours
- Large problem instance:
  - >400 Patients, ~100 resources, 30 days, 120 time slots
  - Nonzeros: ~800,000,000 (GAMS), -



Not solveable monolithically at the moment



# Solving the Planning Problem Using a Decomposition Approach





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# **Overview: Iterative Heuristic Algorithm**



 Greedy Heuristic with incentive scheme  Local Search with incentive scheme  Local Search without incentive scheme



### Iterative Algorithm: Step 1 – The Greedy Heuristic

- Target: Construction of a starting solution
- Procedure:
  - Scheduling the first patient using all available resources
- → Blocking of used resource capacity Iteration
  - Scheduling the next patient using all remaining resources
  - Incentive scheme:
    - Problem: "Cluttered" schedules with many useless gaps
    - Reward seamless scheduling of treatments





## Iterative Algorithm: Step 2 –Local Search

- Target: Optimization of the schedule from step 1
- Approach:
  - Optimization of treatments and resources for a limited number of patients
  - Selection of patients in each iteration: randomly or considering the amount of so far scheduled treatments
  - Deactivation of the incentive scheme as soon as the improvements are getting small





# **Description of Test Instances**

Test instance	Small Rehab Hospital	Large Rehab Hospital
Patients	40	429
Types of activities	25	182
Prescribed treatments	~3.400	~36.300
Days	30	
Time slots (à 5-min)	120	
Resource categories	18	26
Single resources	18	92

Used computing capacity: 4 cores, 3GHz, 8GB RAM



## Numerical Results: Small Rehabilitation Hospital





### Numerical Results – in Detail: Small Rehabilitation Hospital





## Numerical Results: Large Rehabilitation Hospital





## Numerical Results – in Detail: Large Rehabilitation Hospital





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## Next Steps

- Testing the approach with further data
- Looking for a possibility of practical application
- Modeling of standardized, cyclic schedules representing typical clinical pathways in rehabilitation hospitals (e.g., rehabilitation after a hip replacement, heart attack etc.)